## PHILADELPHIA LAND BANK, LAND MANAGEMENT DEVELOPMENT APPLICATION SCORING RUBRIC

Threshold Score	≥65	For submitted Land Development Applications, both solicited and unsolicited, to proceed through the Disposition Process they must receive an overall score of sixty five (65) points or higher.
Economic Opportunity & Inclusion	30	<ul> <li>0-5 pts: Submission of a signed implementation strategy to maximize efforts to comply with an Economic Opportunity Plan under Chapter 17-1600 of the Philadelphia Code as part of an agreement of sale.</li> <li>0-20 pts: Submission of evidence that applicant's proposed project will promote diversity and inclusion. The evidence must include: <ul> <li>(a) The applicant's past hiring and contracting experience,</li> <li>(b) The applicant's experience working with and implementing Economic Opportunity Plans,</li> <li>(c) The applicant's commitment to Diversity, Equity and Inclusion in the proposed project.</li> </ul> </li> <li>Scoring will be as follows: <ul> <li>0-10 pts: Applicant's commitment to wealth building/equity participation.</li> <li>0-5 pts: Applicant has consistently met City participation goals and/or demonstrated history of significant inclusive hiring and contracting, whether on City or private projects. Work of own forces can be included upon clear proof of ability and experience as a qualified contractor.</li> <li>0 or 5 pts: Applicant's commitment to contractor and vendor diversity on the proposed project.</li> <li>0-5 pts: Applicant's commitment to local hiring (in same zip code and/or census tract as project location).</li> </ul> </li> </ul>
Financial Feasibility	20	<ul> <li>7 pts: Project is 70% financed.</li> <li>1 pts: For every additional 10% of project financing.</li> <li>5 pts = Complete project budget and cash flow is included showing sources and uses and operational costs are in-line with industry norms.</li> <li>5 pts = Development Schedule including key milestones and timeframes in accordance with city's entitlement and permitting, and identified funding sources processes.</li> </ul>
Development Team Experience	20	0-5 pts = Demonstrated capacity to complete all tasks required for the project 0-9 pts = Experience of essential contractors¹ for the project in completing projects of similar size and scale: 0-3 pts for architect / site engineer 0-3 pts for property manager 0-3 pts for general contractor

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Public Purpose	15	<ul> <li>O-6 pts = Partnering with smaller contractors³ to give them serious experience, in commercially useful functions, that can in time qualify them as experienced enough to be the lead contractor:         <ul> <li>O-2 pts for architect / site engineer</li> <li>O-2 pts for property manager</li> <li>O-2 pts for general contractor</li> </ul> </li> <li>O-15 pts: Except as otherwise specified on a project-specific basis, scoring will be based on achievable commitments such as, without limitation, the following:         <ul> <li>Each housing unit with long-term commitment of affordability at set income level [more points for lower-income and lengthier commitments]</li> <li>Each affordable housing unit for persons with special needs or larger households</li> <li>Each permanent FTE created² for low-moderate income persons (@21st Century minimum wage)</li> <li>Each FTE month of temporary work for low-moderate income persons (@21st Century minimum wage)</li> <li>FTEs to be hired within same zip code as property to be purchased</li> <li>Creation of social impact component such as access to fresh food, early childhood education, community facility, area of public open space.</li> </ul> </li> </ul>
Project Design	10	<ul> <li>0-4 pts: Design includes Sustainable Design features including: Optimization of site potential; Minimization of non-renewable energy consumption; Environmentally preferable materials, Protection and drainage of groundwater and storm water run-off.</li> <li>0-3 pts: Site and Project are fully accessible to all individuals.</li> <li>0-2 pts: Project design is contextual and respectful of surrounding community fabric.</li> <li>0-1 pts: Project design is innovative and creative in approach in reference to mix of uses, uses of the site and overall design approach.</li> </ul>
Offer Price	5	-5 pts: Offer below appraised value/established price.  0 pts: Offer at appraised value/established price.  5 pts: Offer at least 10% above appraised value/established price.

<sup>&</sup>lt;sup>2</sup> Job commitments will be included in the EOP and be monitored during construction for compliance. A portion of the deposit money may be withheld for one year to give Applicant the opportunity to create promised permanent positions.